



WESTERN DISTRICT FOODSHARE

ANNUAL REPORT 2023/24

ABN: 49 926 759 768

Phone: 0428 197 715

Warehouse: 24a Harrington Road

Warrnambool, Victoria, 3280

districtfoodshare.org.au

 follow us on facebook 

INDEX

CHAIR'S REPORT	3
EXECUTIVE OFFICER'S REPORT	4
OUR STATISTICS	5
OUR VOLUNTEERS	6
OUR SUPPORTERS	7
FINANCIAL STATEMENTS	10
OUR STRATEGY	17



CHAIR'S REPORT

The past year has seen our organisation meet a growing demand for emergency food relief across south west Victoria - sadly the need in our community keeps increasing year on year. It is a credit to everyone involved that we have been able to provide the equivalent of 81,972 meals to families and individuals within our community.

During the year our collaboration has continued to grow with our fellow [Regional Food Hubs](#) (Albury Wodonga, Bendigo, Geelong, Mildura and Shepparton) through our membership of the [Regional Security Alliance \(RFSA\)](#). This relationship has enabled us to source bulk food donations from major producers across Victoria, helping us to provide a wider variety of staple food products for clients.

Annually the AGM provides us with an opportunity to recognize the great work of our volunteers and the staff publicly. Our 113 volunteers continue to turn up every day ensuring our business operates effectively, they freely give us their time supporting us to get emergency food out via our registered agency and school partners. On behalf of the board, I thank them for all they do for their community.

I take this opportunity to thank our team of part time staff for their dedication and support over the past 12 months – our Executive Officer Amanda Hennessy and our Warehouse Managers, Tonia Wilcox and JP Gaston. I also thank my fellow board members for their support and guidance, without strong governance and direction we would not succeed as we do. With special thanks to our departing director Adele Markwell for her support over many years.

The incredible community support our organisation receives is heartwarming and remains strong year after year. We greatly appreciate the food donations, and a wide variety of in-kind support provided by our many partners and friends.

In closing I thank our volunteers, friends, and supporters for all that you do for this organisation. Sadly, I know we will continue to get busier over the next year, but I am confident that with everyone's support we will continue to provide professional and caring service to our community.

*Mick White, Board Chair
Western District Food Share*

Thank You

EXECUTIVE OFFICER'S REPORT

In the context of a continuing financial crisis and prioritising meeting the growing demand for emergency food in our community our focus over the past 12 months has been initiating and expanding partnerships with major producers to increase bulk donations to our Warrnambool warehouse. This strategic work has been done with the support of the [Regional Food Security Alliance \(RFSA\)](#) of which we are a founding member.

We have distributed a total of 181 tonne of emergency food valued at \$1.3mil (value \$7.50 per kg). This is the equivalent of 81,972 meals provided to families and individuals who require support across our five local government areas across south west Victoria.

The critical work of collecting, receiving, sorting, processing and distributing 181 tonne of food is undertaken by our 113 volunteers who are passionate about ensuring a balanced mix of pantry, fresh, chilled, and frozen product reach those in need of support via tailored emergency food hampers, our schools and community meals program partners, and through bulk food distribution to regional agencies in Portland, Port Fairy, Hamilton, Heywood, Terang, Mortlake and Camperdown.

To our wonderful volunteers we say thank you for your significant support - collectively you have contributed 7554 volunteer hours across 50 weeks, valued at \$332,829, another extraordinary achievement. We sincerely thank all our volunteers for their friendship, time and talent and for helping us to deliver a vital service to our community.

Continuing our focus on sourcing nutritious local vegetables we have expanded our partnership with Volcano Produce. Boomaroo Nurseries are now providing support by donating seedlings which the team at Volcano Produce grow for us – thanks go to both the Volcano and Boomaroo teams for their ongoing support. Schools Hands-on Learning programs continue to volunteer for a market garden experience harvesting vegetables for Food Share resulting in 3.6 tonne of fresh produce donated.

The equally critical work of distributing emergency food to the public is carried out by our 100 agency and school partners. Our registered agencies include those working with disadvantaged youth, NDIS support, health, emergency services, indigenous cooperatives, education providers, churches and not-for-profits. We thank the agency and school staff for their dedicated hard work supporting families and individuals, recognizing that emergency food is often an opening for them to initiate much needed wrap around support services.

In addition to our core business, we proudly support vocational pathways with our *School Based Apprentice* Trephy Grant winning the Victorian Training Awards People's Choice Award in the traineeship category, congratulations to Trephy for this well-deserved recognition and award.

Two *Diploma of Community Services* students from South West TAFE also completed their required 150-hour placement at Food Share, providing wonderful support to our team. We continue to work closely with NDIS agencies to provide three shifts a week for supported volunteerism opportunities for three clients, including two who came to Food Share from Tasty Plate.

Prioritising building our food education programs we partnered with South West Health Care and Portland District Health this year to develop and distribute the [Easy Eats recipes](#) which use basic ingredients found in our emergency food hampers, building food literacy in our community.

*Amanda Hennessy, Executive Officer
Western District Food Share*

OUR STATISTICS 2023

100 Partners

100 agencies/schools work with us to distribute emergency food across south west Victoria

181 Tonne Emergency Food Distributed

Distributed Food Value \$1.3 Million* - value \$7.50 per kg

Equivalent Meals Distributed 81,972

183 Tonne Food Recovered

From 10 Partner Supermarkets + 4 Partner Bakeries = 45 pickups per week + local producers

226 Tonne Food Diverted from Landfill

Total 2014 to 2023

113 Volunteers

Volunteer hours = 7554

50 weeks per year

Total Volunteer Value \$332,829* - value \$44.06 per hour

70,760 People Receiving Food

42,875 Adults

27,585 Children

Vocational Pathways Supported

1 x School Based Trainee

2 x Diploma of Community Services Placements (150 hours each)

Our Products and Services

Emergency Food Hampers - pantry, fresh, chilled, and frozen product

Emergency Food Boxes and Bags (nonperishable)

Schools Fresh Program (breakfast, lunch, and healthy snacks)

Community Meals Ingredients

Bulk Food Distribution (regional distribution to partner agencies)

Education and Food Literacy Programs

Warehousing and Logistics Services – the receipt, warehousing and distribution of food product for partner agencies

*Reference: <https://regionalfoodsecurity.org.au/resources/>

OUR VOLUNTEERS

Over the past year we have run both morning and afternoon shifts Monday to Friday over 50 weeks with a total of 7554 volunteer hours contributed to a value of \$332,829*. This is a significant achievement, and we thank all our volunteers for their support in reaching this milestone.

Our volunteer roles are varied, creating a range of volunteering opportunities - including emergency food hamper packers, warehouse workers, transit van drivers and co drivers, administration and virtual data gems, woodshed helpers, and our bulk delivery unloading team. Each shift is made up of a diverse range of volunteers who bring unique skills and talents to the team, assisting us to run an efficient warehousing and distribution facility.

Our 113 volunteers come to us for many reasons, primarily wanting to contribute directly to their community by supporting emergency food distribution which has an immediate positive impact on the recipient and for many additional social and mental health reasons. With a mix of generations, qualifications and backgrounds our volunteers form diverse teams that are unique to our warehouse environment.

This melting pot of skills and talent creates a creative and productive environment which produces friendships, laughter and fun while receiving, sorting, assessing, packing and distributing 181 tonne of emergency food. The benefits of this mix are many and cannot be measured by statistics alone with numerous stories of how volunteering has helped individuals to overcome loss and grief, face mental health challenges, forge pathways to employment and enjoy supported volunteering tailored to their abilities.

It is a great privilege for us to work with our 113 wonderful volunteers as we simply could not do what we do without them. The true reward of the work we do is the friendships, fun and laughter along with shared experiences – for all this and much more we thank every one of our volunteers.

Long term supporters of Food Share and of our community are our corporate volunteers from McLaren Hunt Financial Group, South West TAFE and Wannon Water whose staff join our teams weekly bringing their own skills and passion to Food Share. We thank you for your wonderful long-term support.

Thanks also to our volunteer board directors for their support and strategic guidance over the past year - Mick White (Chair), Jo McBain (Deputy Chair/Secretary), Daniel Pearson (Treasurer), Adele Markwell, Alex McCulloch, Ben Pohlner, Kane Horwill, Alison Toohey and Andrew Giblin.

A fond farewell goes to our volunteers who have left us over the past 12 months - thank you for your friendship and support from all at Food Share, we wish well.

Finally, we thank everyone in our community who volunteers in their own way to support Food Share with fundraising, food drives and much more it is a true demonstration of *community supporting community* and we thank you all for your amazing support.

Thank You

OUR SUPPORTERS

As a not-for-profit organisation Western District Food Share enjoys growing support from our wonderful community.

We receive regular bulk food donations from the following partners – [Regional Food Security Alliance](#), FareShare, Food Bank Victoria, The Midfield Group, Saputo, Fonterra, Volcano Produce and Caravan Eggs. Our weekly bulk deliveries from Melbourne are transported to our warehouse by The Midfield Group. We take this opportunity to thank all our bulk food partners for their wonderful ongoing support.

Monday to Friday we rescue food from our local Warrnambool and district supermarkets and bakeries, and we thank the following partner for their ongoing support: ALDI, Coles, Second Bite, Woolworths, Supa IGA Warrnambool, Port Fairy IGA, Gallo Bakery, Dennington Bakehouse and Chitticks Bakery.

Thanks also go to Axis Employment, Westvic Staffing Solutions, the Uniting Church and the Fletcher Jones Family Foundation for their significant financial support.

Major Partners



We take this opportunity to thank our many business, industry and community partners for their ongoing and generous financial and in-kind support.

- Supermarkets and bakeries (daily food pickup)
 - ALDI Warrnambool – Lava and Gateway
 - Coles Warrnambool – Lava, Gateway and Centro
 - Woolworths Warrnambool – Central, Dennington and Gateway
 - Supa IGA Warrnambool
 - Port Fairy IGA
 - Gallo Bakery
 - Dennington Bakehouse
 - Chitticks Bakery
- Logistics support provided by – The Midfield Group, Allens Freight
- Regional Food Hubs - Albury Wodonga, Bendigo, Shepperton, Geelong, Mildura and Shepparton
- Local Philanthropic Trusts
 - The Gall Foundation
 - Fletcher Jones Family Foundations
 - The A L Lane Foundation
 - Ray and Joyce Uebergang Foundation
 - Gwen and Edna Jones Foundation
 - Thomas O’Toole Foundation
 - Ray Ahearn Charitable Trust
- State Government
- Local Government
- Catholic Diocese Of Ballarat
- Red Cross
- Cassign
- Star Printing
- Maceys Bistro (fire wood fundraiser)
- Emcee Truss & Frame (fire wood fundraiser)
- Warrnambool Timber Industries (fire wood fundraiser)
- ACE Radio Network
- Fitzmedia Productions
- Norton Ford
- Good Year Autocare (tyres)
- Owen Truss
- Open2view
- TaitLegal
- South West TAFE
- Wannon Water
- McLaren Hunt
- Westvic Staffing Solutions
- King Cole
- Local farmers collect food waste daily (no food goes into landfill)
- Kangarooie Meats
- Apostle Whey Cheese
- Chemists in Warrnambool (free boxes, approx. 15,000 boxes per year)
- Meals on Wheels (WCC)
- South West Health Care
- Beyond Bank

- United Way Glenelg
- Portland District Health
- Gunners (web hosting)
- Bee Cool Refrigeration
- Southern Stay Disability Services (meeting rooms)
- Warrnambool Community Garden
- Fruit Rescue
- Cleanaway
- Snaauw's Kitchens
- Welsh's Garage Doors & Gates
- Our many local schools (who run regular food drives & fundraising)
- Hands on Learning Programs (maintenance)
- Hire Australia
- eResources
- Service clubs – Rotary, Lions, Probus, CWA, RSL
- Churches, community organisations and clubs (coordinating food drives & fundraiser events)
- Warrnambool Bike & Rod Run
- Warrnambool Kruzin Classics
- Guzzlers Car Club
- Local producers, farmers, and gardeners (donations of fresh vegetables and fruit)
- Local businesses (food donations) – Spotlight, Darriwill Farm, Cally Hotel & many more
- Fundraiser cash donation box Warrnambool locations:
 - Timor Street News
 - Bakers Delight
 - The Flying Horse
 - Southern Stay Disability Services
 - Dan Murphy
 - Fishtails Cafe
 - Monaghan's Pharmacy
 - The Cheesecake Shop
 - Gallo Bakery
 - Browns Bakery
 - The Meat Barn
 - Nextra Warrnambool
 - Country Life
 - Badeness Rural
 - Skill Store- MCM
 - Bendigo Community Bank Port Fairy
- And so many more who support our operations.

**We take this opportunity to thank our wonderful partners and
our community for their ongoing and generous support.**

FINANCIAL STATEMENTS

WESTERN DISTRICT FOOD SHARE INC. FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2024

PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2024

	2024	2023
	\$	\$
INCOME		
Donations	189,520	167,211
Fundraising receipts	3,066	5,235
Grants	118,698	111,699
	<u>311,284</u>	<u>284,145</u>
OTHER INCOME		
Interest received	17,434	1,855
Other Income	18,250	4,316
	<u>35,684</u>	<u>6,171</u>
TOTAL INCOME	<u>346,968</u>	<u>290,316</u>
EXPENSES		
Advertising and marketing	7,362	2,568
Cleaning expenses	40	502
Consulting	85	1,123
Depreciation and amortisation	26,929	23,310
Food Purchases	32,926	25,667
Insurance	2,264	1,907
Interest Expense	110	-
Light and power	3,956	4,857
Motor vehicle expenses	4,481	5,384
Office expenses	5,214	4,162
Protective clothing	-	204
Rates	1,273	1,240
Rent	13,820	15,076
Repairs and maintenance	2,505	5,768
Subscriptions	-	742
Sundry Expenses	6,387	6,511
Superannuation	23,108	17,164
Telephone	1,877	1,763
Wages	186,789	180,226
Workcover	5,572	3,679
TOTAL EXPENSES	<u>324,698</u>	<u>301,853</u>
RESULTS FOR THE YEAR	<u>22,270</u>	<u>(11,537)</u>

To be read in conjunction with notes to the financial accounts

WESTERN DISTRICT FOOD SHARE INC.
BALANCE SHEET
AS AT 30 JUNE 2024

	2024	2023
	\$	\$
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	115,484	396,734
Trade and other receivables	-	4,139
Financial assets	665,255	345,134
TOTAL CURRENT ASSETS	<u>780,739</u>	<u>746,007</u>
NON-CURRENT ASSETS		
Property, plant and equipment	214,687	229,986
Right of use assets	39,487	40,615
TOTAL NON-CURRENT ASSETS	<u>254,174</u>	<u>270,601</u>
TOTAL ASSETS	<u>1,034,913</u>	<u>1,016,608</u>
LIABILITIES		
CURRENT LIABILITIES		
Trade and other payables	3,949	6,681
Accrued salaries and wages	8,225	6,933
Annual leave provision	29,349	21,911
PAYG and GST payable	5,665	14,617
Lease liability	13,516	1,256
TOTAL CURRENT LIABILITIES	<u>60,704</u>	<u>51,398</u>
NON-CURRENT LIABILITIES		
Long service leave provision	1,626	1,491
Lease liability	25,953	39,359
TOTAL NON-CURRENT LIABILITIES	<u>27,579</u>	<u>40,850</u>
NET ASSETS	<u>946,630</u>	<u>924,360</u>
EQUITY		
Retained earnings	946,630	924,360
TOTAL EQUITY	<u>946,630</u>	<u>924,360</u>

To be read in conjunction with notes to the financial accounts

**WESTERN DISTRICT FOOD SHARE INC.
CHANGES OF EQUITY
FOR THE YEAR ENDED 30 JUNE 2024**

	Retained Earnings \$	Total \$
Balance 30 June 2022	935,897	935,897
Result for the year	(11,537)	(11,537)
Balance 30 June 2023	<u>924,360</u>	<u>924,360</u>
Result for the year	22,270	22,270
Balance 30 June 2024	<u>946,630</u>	<u>946,630</u>

**WESTERN DISTRICT FOOD SHARE INC.
CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2024**

	2024 \$	2023 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Grants receipt	122,837	111,876
Other receipts	210,836	172,446
Interest received	17,434	1,855
Payments to employees	(298,195)	(185,119)
Payments to suppliers	10279	(69,104)
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>63,191</u>	<u>31,954</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Payments for property, plant & equipment	(10,501)	(32,883)
Payments for financial assets	(320,121)	(345,134)
NET CASH (USED IN) INVESTING ACTIVITIES	<u>(330,622)</u>	<u>(378,017)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments for Lease	(13,819)	(15,075)
NET CASH PROVIDED BY FINANCING ACTIVITIES	<u>(13,819)</u>	<u>(15,075)</u>
NET CASH PROVIDED BY CASH AND CASH EQUIVALENTS HELD	<u>(281,250)</u>	<u>(361,138)</u>
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	396,734	757,872
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	<u>115,484</u>	<u>396,734</u>

To be read in conjunction with notes to the financial accounts

WESTERN DISTRICT FOOD SHARE INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

Note 1: Statement Of Accounting Policies Basis of preparation

In the committees' opinion, the association is not a reporting entity because there are no users dependent on general purpose financial statements. These are special purpose financial statements that have been prepared in accordance with the requirements of the Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial report has been prepared in accordance with mandatory Australian Accounting Standards applicable to entities reporting under the *Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act)*, and the significant accounting policies disclosed below, which the committee have determined are appropriate to meet the needs of members. Such accounting policies are consistent with the previous year unless stated otherwise.

The financial report is also prepared on an accruals basis and is based on historic costs modified, where applicable, by the revaluation of selected financial assets for which the fair value basis of accounting has been applied. The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the association's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Accounting Policies

(a) Income Tax

The association is exempt from Income tax under Division 50 of the Income Tax Assessment Act 1997.

(b) Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value.

Plant and Equipment are measured on the cost basis less impairment losses.

In the event the carrying amount of the plant and equipment is greater than the estimated recoverable amount the carrying amount is written down to the estimated recoverable amount and impairment losses are recognised in the profit and loss statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the association and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

(c) Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdraft.

(d) Receivables

Accounts receivable include amounts due from members and customers for goods and services sold in the ordinary course of the business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

(e) Payables

Accounts payable represent the liability outstanding at the end of the reporting period for goods and services received by the association that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**WESTERN DISTRICT FOOD SHARE INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

Note 1: Statement Of Accounting Policies (Cont.)

(f) Revenue and other revenue

Operating Grants

When the association receives operating grant revenue, donations or bequests, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the association:

- identifies each performance obligation relating to the grant
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations:

- recognises the asset received in accordance with the recognition requirements of other applicable accounting standards;
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from contract with customer)
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

(g) Employee benefits

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

(h) New and Amended Standards adopted by the association

As at 30 June 2024, new accounting standards and interpretations have been issued by AASB but are not yet effective. These standards have not been adopted in the preparation of the financial statements at reporting date and their impact will be immaterial in future accounting periods.

**WESTERN DISTRICT FOOD SHARE INC.
STATEMENT BY THE MEMBERS OF THE BOARD
FOR THE YEAR ENDED 30 JUNE 2024**

The board has determined that the Association is not a reporting entity and that this special financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the board the financial report consisting of the profit & loss statement, balance sheet, statement of changes in equity, cash flow statement and notes thereto:

1. Presents a true and fair view of Western District Food Share Inc. financial position as at 30 June 2024 and of its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that Western District Food Share Inc. will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the board and is signed for and on behalf of the board by:



Mick White
Board Chair



Daniel Pearson
Treasurer

Dated on the 11th September 2024

12 September 2024

Mr Daniel Pearson
Treasurer
Western District Food Share Inc
24A Harrington Road
WARRNAMBOOL VIC 3280

Dear Daniel,

The purpose of this correspondence is to bring to your attention matters arising from the financial review of Western District Food Share for the year ended 30 June 2024.

The financial review is designed to enable us to express an opinion on the annual financial report. It does not constitute a complete examination of all relevant data and was not designed to uncover all processing errors and therefore may not have detected all breaches and irregularities that could have occurred.

We confirm that we did not encounter any specific financial issues during the course of our audit that we believe should be brought to your attention.

Yours sincerely



N.L. MCLEAN
PARTNER

199 Koroit Street | PO Box 677 | Warrnambool VIC 3280
P: (03) 5562 3544 | F: (03) 5562 0689 | E: admin@mhfg.com.au
www.mclarenhunt.com.au

Liability limited by a scheme approved under Professional Standards Legislation



OUR STRATEGY

OUR VISION

Food Share will sustainably source and distribute food, so no-one goes hungry in south west Victoria.

OUR MISSION

To operate a highly effective and sustainable service that provides food to be distributed to our partners across south west Victoria.

OUR VALUES

Integrity – We always act with integrity.

Accountability – We will be accountable for what we do in collaboration with our partners.

Respect – We demonstrate respect for all.

Responsiveness – We proactively and reliably meet food support demand across south west Victoria.

OUR CHALLENGES

- ✓ Maintaining financial stability.
- ✓ Addressing food insecurity in our region.
- ✓ Accommodating growth in demand.

OUR OPPORTUNITIES

- ✓ Forming active community partnerships.
- ✓ Broaden community outreach across south west Victoria.
- ✓ Partnering Governmental and community programs.
- ✓ Reducing food waste to landfill.

OUR GOALS

Maintain Financial Sustainability

Objectives:

- Maintain 12-month operating budget in reserve.
- Maintain disaster recovery fund to purchase of emergency food.
- Secure government funding for period 2023 to 2025.

Increase awareness and understanding of Food Share's essential role

Objective: Increase our brand awareness across south west Victoria.

Strengthen our partnerships to improve sustainability and increase our service impact

Objective: Membership of Regional Food Security Alliance (RFSa) providing collective voice to Government.

Objective: Maximise collective food purchasing via RFSa membership.

Continually review our operational model and structures

Objective: Maintain a positive, inclusive, and nurturing culture for our volunteers and staff.

Objective: Implementation of system improvements and shared services.