



WESTERN DISTRICT FOODSHARE

ANNUAL REPORT 2022/23



**Regional
Food Security
Alliance**

Founding Member

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CHAIR'S REPORT

After two years of COVID lockdowns we have returned to normal operations but sadly the community need for emergency food support continues to grow as evidenced by our statistics.

One of the highlights has been the success of [Regional Food Security Alliance \(RFSA\)](#). In the first twelve months of operations, we have seen 124 tonne of food worth over \$1.15 million being distributed to [member organisations](#) across regional Victoria. Working together to accept bulk food donations from large producers has allowed us to provide a wider range of staple food products to our registered agencies and schools.

Another project completed over the past year has been solar installation at our warehouse. This has meant a drastic reduction in our power costs which are now becoming evident. This large annual saving allows us to direct more money to food purchasing and greatly reduces our carbon footprint.

As always, our AGM is the time when we acknowledge those that have contributed to our success over the past year.

I start by thanking our executive officer Amanda Hennessy for the excellent job she has done over the past year. Her dedication, professional and respectful approach to everyone we deal with has ensured the organisation has operated at a very high level. Thanks also to our wonderful warehouse managers Tonia Wilcox and JP Gaston for ensuring that our warehousing and distribution operations run smoothly. Thanks also go to our School Based Apprentice Trephy Grant for her administration support.

Our volunteers have again stepped up over the past year and continued to operate over two shifts daily. The volunteers are the backbone of this organisation and without them we could not function, thank you so much for what you do for us every day.

Support continues to come from local philanthropic trusts, local businesses, producers, church groups, schools, and the public. Donations of food items and financial support affords us to keep functioning.

Finally I must thank my fellow board members, the support, advice, and the good governance you have provided has allowed our organisation to function very effectively over that past year. Once again, a personal thank you to our Treasurer, Daniel Pearson and our secretary Jo McBain for the extra work and support this past year.

We farewell two at our longstanding board members in Kylie Gaston and Mark Fidge who for work reasons have left the board this year. Thank you, Kylie, and Mark, for all you have done over many years with Food Share.

I also take this opportunity to thank our south west Victoria community for their ongoing support.

*Mick White, Board Chair
Western District Food Share*



EXECUTIVE OFFICER'S REPORT

It is with the support of our community, volunteers, registered agencies, and schools that we have distributed 164 tonnes of nutritious food (the equivalent of 68,387 meals) to 54,967 people to the value of \$1,228,012 million in 2022, a significant achievement for our organisation and our community.

Entering the COVID recovery phase, our expectation of a reduction in demand for our services was short-lived. We recorded a decrease of 13 tonne off the back of a 177 tonne COVID peak in 2021 and are currently experiencing an 11% increase in demand for emergency food due to the current cost-of-living crisis.

The work of receiving, sorting, processing, distributing, and delivering 164 tonne of food is undertaken by our 100 volunteers who are passionate about ensuring pantry, fresh, chilled, and frozen product reach those in need of support via schools and community meals programs, tailored emergency food hampers and bulk food distribution.

Collectively they contributed 6833 volunteer hours valued at \$281,763 which is an extraordinary achievement for which we thank them. In addition, we thank them for their time, talent, laughter, and friendship as it is only with their commitment and hard work that we can do what we do.

We take this opportunity to thank our 100 agency and school partners who are the conduit from our warehouse distribution center to families and individuals across the five local government areas we are tasked to support as a designated *Regional Food Hub* for western Victoria. Our registered agencies include those working with disadvantaged youth, NDIS support, health, emergency services, indigenous cooperatives, education providers and not-for-profits providing emergency food relief as part of their wrap around support services.

In addition to our core business, we are proud to have supported three students on their vocational pathways, one *School Based Apprentice* plus two *Diploma of Community Services* students who completed their required 120-hour placement at Food Share. In addition, we have worked closely with Southern Stay Disability Services and South West TAFE to provide supported volunteerism opportunities for five of their clients who work with us weekly.

Focusing on sourcing nutritious local vegetables we have expanded our partnership with Volcano Produce engaging the Hands-on Learning programs in our local schools providing a market garden experience for the students and an opportunity to volunteer and support Food Share resulting in 2.2 tonne of fresh produce donated.

An additional focus for us is supporting our community with food literacy and education programs. In 2022 we partnered with United Way Glenelg and Sea Change Portland to develop and distribute easy to cook recipes using basic ingredients found in our emergency food hampers, we are currently expanding this project with South West Healthcare.

It was a year of achievements with our rebranding to Western District Food Share coinciding with the release of our new website www.districtfoodshare.org.au. We take this opportunity to thank Hello Design, Cassign, Star Printing and ACE Radio for their significant support of this milestone project.

*Amanda Hennessy, Executive Officer
Western District Food Share*



OUR STATISTICS

100 Partners

100 agencies and schools work with us to distribute emergency food across south west Victoria

164 Tonne Emergency Food Distributed

Distributed Food Value \$1.22 Million*

Equivalent Meals Distributed 68,387

192 Tonne Food Recovered

From 10 Partner Supermarkets + 4 Partner Bakeries = 45 pickups per week + local producers

210 Tonne Food Diverted from Landfill

Total 2014 to 2021

100 Volunteers

Volunteer hours = 6833

50 weeks per year

Total Volunteer Value \$281,763*

54,967 People Receiving Food

36,122 Adults

18,845 Children

Vocational Pathways Supported

1 x School Based Apprenticeship

2 x Diploma of Community Services Placements (120 hours each)

Our Products and Services

Emergency Food Hampers - pantry, fresh, chilled, and frozen product

Emergency Food Boxes and Bags (nonperishable)

Schools Fresh Program (breakfast, lunch, and healthy snacks)

Community Meals Ingredients

Bulk Food Distribution (regional distribution to partner agencies)

Education and Food Literacy Programs

Warehousing and Logistics Services – the receipt, warehousing and distribution of food product for partner agencies

*Reference: <https://regionalfoodsecurity.org.au/resources/>



OUR VOLUNTEERS

We are very privileged to work with a wonderful group of 100 volunteers who bring diverse skills sets and life experience to Food Share. We take this opportunity to thank them for their time, talent, smiles, laughs, friendship, and passion because without their support and dedication it wouldn't be possible for us to do the work we do supporting our wider south west Victoria community.

Our volunteers are working morning shifts to service expanding schools' breakfast, lunch, and healthy snacks programs, supporting our agencies picking up emergency food hampers along with our community meal partners and our daily pickups from supermarkets and bakeries. Afternoon shifts receive bulk food deliveries, process, sort, pack, and breakdown product along with a myriad of general warehousing duties.

Our volunteers include warehouse workers, administration and virtual data gems, woodshed helpers, transit van drivers and co drivers, emergency food hamper packers and our bulk delivery unloading team. With a diverse range of skills and talents we collectively run a smooth regional warehousing and distribution facility.

Part of our volunteer family are our corporate volunteers from McLaren Hunt Financial Group, South West TAFE, Wannon Water and Silvan Ridge Wealth who have been long term supporters of Food Share and of our community. We thank them for their ongoing support.

Thanks also to our volunteer board for their strategic guidance, support, and the hours they contribute to Food Share - Mick White (Chair), Jo McBain (Deputy Chair/Secretary), Daniel Pearson (Treasurer), Adele Markwell, Alex McCulloch, Kane Horwill, Kylie Gaston, Mark Fidge and Andrew Giblin.

We take this opportunity to thank and say goodbye to our volunteers who have left us in the past 12 months - thank you for your wonderful support and friendship from all at Food Share.

Our mantra *community supporting community* continues to ring true with the support of our volunteers at the front line. Thank you all for your skills, your passion and the fun and laughter you bring to your volunteering.



Thank You



OUR SUPPORTERS

As a not-for-profit organisation Western District Food Share enjoys growing support from our wonderful community.

We receive regular bulk food donations from the following partners – [Regional Food Security Alliance](#), FareShare, Food Bank Victoria, The Midfield Group, Saputo, Fonterra, Volcano Produce and Caravan Eggs. Our weekly bulk deliveries from Melbourne are transported to our warehouse by The Midfield Group. We take this opportunity to thank all our bulk food partners for their wonderful ongoing support.

Monday to Friday we rescue food from our local Warrnambool and district supermarkets and bakeries, and we thank the following partner for their ongoing support: ALDI, Coles, Second Bite, Woolworths, Supa IGA Warrnambool, Port Fairy IGA, Gallo Bakery, Dennington Bakehouse and Chitticks Bakery.

Thanks also go to Perry Cho Photography, Breakwater Insurance, The Gall Family Foundation, Uniting Church, Westvic Staffing Solutions and the Fletcher Jones Family Foundations for their significant financial support.

Major Partners



We take this opportunity to thank our many business, industry and community partners for their ongoing and generous financial and in-kind support.

- Logistics support provided by – The Midfield Group, Paton’s Transport, Allens Freight
- Regional Food Security Alliance members - Albury-Wodonga, Bendigo and Shepperton Food Shares, Geelong Food Relief Centre, and Sunraysia Mallee Ethnic Communities Council (SMECC)
- Local Philanthropic Trusts
 - The Gall Foundation
 - Fletcher Jones Family Foundations
 - The A L Lane Foundation
 - Ray and Joyce Uebergang Foundation
 - Gwen and Edna Jones Foundation
 - Thomas O’Toole Foundation
- State Government
- Local Government
- Catholic Diocese Of Ballarat
- Red Cross
- Cassign
- Star Printing
- Maceys Bistro (fire wood fundraiser)
- Emcee Truss & Frame (fire wood fundraiser)
- Warrnambool Timber Industries (fire wood fundraiser)
- ACE Radio Network
- Fitzmedia Productions/Silver Ball Studios
- Norton Ford (fleet maintenance)
- McNeil BP (fuel)
- Good Year Autocare (tyres)
- Welshe’s Garage Doors and Gates
- Open2view
- TaitLegal
- Wannon Water Ripple Effect
- Westvic Staffing Solutions
- South West TAFE Bakery
- King Cole
- Materia Brothers
- Local farmers collect food waste daily (no food goes into landfill)
- Kangarooie Meats
- Apostle Whey Cheese
- Chemists in Warrnambool (daily free boxes, approx. 15k per year)
- Meals on Wheels (WCC)
- South West Health Care
- South west Credit
- United Way Glenelg
- Seachange Portland
- Umney Design
- Gunners Business Solutions
- Bee Cool Refrigeration
- Southern Stay Disability Services
- Warrnambool City Croquet Club
- Cleanaway



- Bunnings
- Welsh's Garage Doors & Gates
- Our many local schools (who run regular food drives & fundraising)
- Hands on Learning Programs (maintenance)
- Hire Australia
- eResources
- Service clubs – Rotary, Lions, Probus, CWA & RSL
- Sir Francis Cubitt Lodge Warrnambool
- Churches, community organisations and clubs (coordinating food drives & fundraiser events)
- Warrnambool Bike & Rod Run
- Warrnambool Kruzin Classics
- Guzzlers car Club
- Local producers, farmers, and gardeners (donations of fresh vegetables and fruit)
- Local businesses (food donations) – Spotlight, Darriwill Farm, Cally Hotel & many more
- Fundraiser cash donation box Warrnambool locations:
 - Timor Street News
 - Bakers Delight
 - The Flying Horse
 - Southern Stay Disability Services
 - Dan Murphy
 - Fishtails Cafe
 - Monaghan's Pharmacy
 - The Cheesecake Shop
 - Gallo Bakery
 - Browns Bakery
 - The Meat Barn
 - Nextra Warrnambool
 - Country Life
 - Revive Nutrition Studio
 - Bade Ness Rural
 - Direct Chemist Target & Centro
 - MCM Skills Store
- Community members who donate via our red donation bins at supermarkets, via our fundraiser cash donation boxes and who drop food donations including produce into our warehouse.
- And so many more who support our operations.

We take this opportunity to thank our wonderful partners and our community for their ongoing and generous support.



FINANCIAL STATEMENTS

WESTERN DISTRICT FOOD SHARE INC. FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
	\$	\$
INCOME		
Donations	167,211	215,661
Fundraising receipts	15,235	4,080
Grants	111,699	332,459
	<u>284,145</u>	<u>552,200</u>
OTHER INCOME		
Interest received	1,855	416
Other income	4,316	-
	<u>6,171</u>	<u>416</u>
TOTAL INCOME	<u>290,316</u>	<u>552,616</u>
EXPENSES		
Advertising and marketing	2,568	2,602
Cleaning expenses	502	412
Consulting	1,123	11,944
Depreciation	23,310	-
Food purchases	25,667	141,410
Insurance	1,907	2,911
Light and power	4,857	7,182
Motor vehicle expenses	5,384	5,695
Office expenses	4,162	2,223
Protective clothing	204	316
Rates	1,240	1,763
Rent	15,076	15,076
Repairs and maintenance	5,768	14,376
Subscriptions	742	454
Sundry expenses	6,511	4,966
Superannuation	17,164	11,488
Telephone	1,763	2,321
Wages	180,226	178,562
Workcover	3,679	1,816
	<u>301,853</u>	<u>405,517</u>
TOTAL EXPENSE	<u>301,853</u>	<u>405,517</u>
RESULT FOR THE YEAR	<u>(11,537)</u>	<u>147,099</u>

The accompanying notes form part of these financial accounts



**WESTERN DISTRICT FOOD SHARE INC.
BALANCE SHEET
AS AT 30 JUNE 2023**

	2023	2022
	\$	\$
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	396,734	613,148
Trade and other receivables	4,139	-
Financial assets	345,134	144,724
TOTAL CURRENT ASSETS	<u>746,007</u>	<u>757,872</u>
NON-CURRENT ASSETS		
Property, plant and equipment	229,986	220,413
Right of use assets	40,615	-
TOTAL NON-CURRENT ASSETS	<u>270,601</u>	<u>220,413</u>
TOTAL ASSETS	<u>1,016,608</u>	<u>978,285</u>
LIABILITIES		
CURRENT LIABILITIES		
Trade and other payables	6,681	4,321
Accrued salaries and wages	6,933	6,582
Annual leave provision	21,911	10,865
PAYG and GST payable	14,617	20,003
Lease liability	1,256	-
TOTAL CURRENT LIABILITIES	<u>51,398</u>	<u>41,770</u>
NON-CURRENT LIABILITIES		
Long service leave provision	1,491	618
Lease liability	39,359	-
TOTAL NON-CURRENT LIABILITIES	<u>40,850</u>	<u>618</u>
NET ASSETS	<u>924,360</u>	<u>935,897</u>
EQUITY		
Retained earnings	924,360	935,897
TOTAL EQUITY	<u>924,360</u>	<u>935,897</u>



**WESTERN DISTRICT FOOD SHARE INC.
CHANGES OF EQUITY
FOR THE YEAR ENDING 30 JUNE 2023**

	Retained Earnings \$	Total \$
Balance 30 June 2021	788,798	788,798
Result for the year	147,099	147,099
Balance 30 June 2022	935,897	935,897
Result for the year	(11,537)	(11,537)
Balance 30 June 2023	924,360	924,360

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2023**

	2023 \$	2022 \$
CASH FLOWS FROM OPERATING ACTIVITIES		
Grants received	111,876	294,536
Other receipts	172,446	215,661
Interest received	1,855	416
Payments to employees	(185,119)	(171,986)
Payments to suppliers	(84,179)	(192,031)
NET CASH PROVIDED BY OPERATING ACTIVITIES	16,879	146,596
CASH FLOWS FROM INVESTING ACTIVITIES		
Payments for property, plant & equipment	(32,883)	(1,455)
Payments for financial assets	(345,134)	-
NET CASH (USED IN) INVESTING ACTIVITIES	(378,017)	(1,455)
NET CASH PROVIDED BY CASH AND CASH EQUIVALENTS HELD	(361,138)	145,141
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	757,872	612,731
CASH AND CASH EQUIVALENTS AT END OF YEAR	396,734	757,872



WESTERN DISTRICT FOOD SHARE INC.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

Note 1: Statement Of Accounting Policies

Basis of preparation

In the committees' opinion, the association is not a reporting entity because there are no users dependent on general purpose financial statements. These are special purpose financial statements that have been prepared in accordance with the requirements of the *Australian Charities and Not-for-profits Commission Regulation 2022 (ACNC Regulation)*. The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial report has been prepared in accordance with mandatory Australian Accounting Standards applicable to entities reporting under the *Australian Charities and Not-for-profits Commission Regulation 2022 (ACNC Regulation)*, and the significant accounting policies disclosed below, which the committee have determined are appropriate to meet the needs of members. Such accounting policies are consistent with the previous year unless stated otherwise.

The financial report is also prepared on an accruals basis and is based on historic costs modified, where applicable, by the revaluation of selected financial assets for which the fair value basis of accounting has been applied. The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the association's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Accounting Policies

(a) Income Tax

The association is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(b) Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value.

Plant and Equipment are measured on the cost basis less impairment losses.

In the event the carrying amount of the plant and equipment is greater than the estimated recoverable amount the carrying amount is written down to the estimated recoverable amount and impairment losses are recognised in the profit and loss statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the association and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

(c) Cash on Hand

Cash on hand includes cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdraft.

(d) Receivables

Accounts receivable include amounts due from members and customers for goods and services sold in the ordinary course of the business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.



WESTERN DISTRICT FOOD SHARE INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023

Note 1: Statement Of Accounting Policies (Cont.)

(e) Payables

Accounts payable represent the liability outstanding at the end of the reporting period for goods and services received by the association that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(f) Revenue and other Revenue

Operating Grants

When the association receives operating grant revenue, donations or bequests, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the association:

- identifies each performance obligation relating to the grant
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations:

- recognises the asset received in accordance with the recognition requirements of other applicable accounting standards;
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from contract with customer)
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

(g) Employee benefits

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

(h) New and Amended Standards adopted by the association

As at 30 June 2023, new accounting standards and interpretations have been issued by AASB but are not yet effective. These standards have not been adopted in the preparation of the financial statements at reporting date and their impact will be immaterial in future accounting periods.



**WESTERN DISTRICT FOOD SHARE INC.
STATEMENT BY THE MEMBERS OF THE COMMITTEE
FOR THE YEAR ENDED 30 JUNE 2023**

The Committee have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Committee:

1. The financial statements and notes, as set out in the financial report, are in accordance with the Australian Charities and Not-for-profits Commission Regulation 2022 (ACNC Regulation) and:
 - a. comply with Australian Accounting Standards as stated in accounting policy Note 1 to the financial statements and;
 - b. gives a true and fair view of the financial position as at 30 June 2023 and of the performance for the year ended on that date of the association.
2. In the committees' opinion there are reasonable grounds to believe that the association will be able to pay its debts as and when they become due and payable.



Committee Member

Dated: 31st October 2023



INDEPENDENT AUDITOR'S REVIEW REPORT TO THE MEMBERS OF WESTERN DISTRICT FOOD SHARE INC.

Report on the financial report

We have reviewed the accompanying special purpose financial statements, which comprises the balance sheet as at 30 June 2023, the statement of comprehensive income and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and statement by members of committee for Western District Food Share Inc.

Committee's Responsibility for the Financial Report

The committee of management are responsible for the preparation and fair presentation of the financial statements that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and *Associations Incorporation Reform Act 2012 (VIC)* and are appropriate to meet the needs of the members. The committee's responsibility also includes such internal control as the committee members determine is necessary to enable the preparation of a financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial statements based on our review. We conducted our review in accordance with Auditing Standard on Review Engagements ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*, in order to state whether, on the basis of the procedures described, anything has come to our attention that causes us to believe that the financial statements are not presented fairly, in all material respects, in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* and *Associations Incorporation Reform Act 2012 (VIC)*.

A review of a financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Independence

In conducting our review, we have complied with the independence requirements of the Australian professional ethical pronouncements.

Conclusion

Based on our review, which is not an audit, nothing has come to our attention that causes us to believe that the financial statements of Western District Food Share Inc. does not present fairly, in all material respects, the financial position of the association as at 30 June 2023, and of its financial performance and its cash flows for the year then ended, in accordance with the *Australian Charities and Not-for-profits Commission Act 2012* and *Associations Incorporation Reform Act 2012 (VIC)*.



Basis of Accounting

Without modifying our conclusion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Western District Food Share Inc. to meet the requirements of the *Australian Charities and Not-for-profits Commission Act 2012* and *Associations Incorporation Reform Act 2012 (VIC)*. As a result, the financial statements may not be suitable for another purpose.

McLaren Hunt.

MCLAREN HUNT
AUDIT & ASSURANCE

lm.

N.L. MCLEAN
PARTNER

Dated at Warrnambool, 31 October 2023



OUR STRATEGY

OUR VISION

Food Share will sustainably source and distribute food, so no-one goes hungry in south west Victoria.

OUR MISSION

To operate a highly effective and sustainable service that provides food to be distributed to our partners across south west Victoria.

OUR VALUES

Integrity – We always act with integrity.

Accountability – We will be accountable for what we do in collaboration with our partners.

Respect – We demonstrate respect for all.

Responsiveness – We proactively and reliably meet food support demand across south west Victoria.

OUR CHALLENGES

- ✓ Maintaining financial stability.
- ✓ Addressing food insecurity in our region.
- ✓ Accommodating growth in demand.

OUR OPPORTUNITIES

- ✓ Forming active community partnerships.
- ✓ Broaden community outreach across south west Victoria.
- ✓ Partnering Governmental and community programs.
- ✓ Reducing food waste to landfill.

OUR GOALS

Goal One - Maintain Financial Sustainability

Objectives:

- Maintain 12-month operating budget in reserve.
- Maintain disaster recovery fund to purchase of emergency food.
- Secure government funding for period 2023 to 2025.

Goal Two - Increase awareness and understanding of Food Share's essential role

Objective: Increase our brand awareness across south west Victoria.

Goal Three - Strengthen our partnerships to improve sustainability and increase our service impact

Objective: Membership of Regional Food Security Alliance (RFSa) providing collective voice to Government.

Objective: Maximise collective food purchasing via RFSa membership.

Goal Four - Continually review our operational model and structures

Objective: Maintain a positive, inclusive, and nurturing culture for our volunteers and staff.

Objective: Implementation of system improvements and shared services

